

ENDORSEMENT LETTER OF THE BOARD OF DIRECTORS OF
SPHERA FRANCHISE GROUP SA
REGARDING ITEMS 8 & 9 ON THE AGENDA
OF THE ORDINARY GENERAL SHAREHOLDERS MEETING ("OGSM")
APRIL 29TH /30TH, 2026

The Board of Directors of **Sphera Franchise Group S.A.**, a joint stock company managed under a onetier system, operating in accordance with Romanian law, having its registered office in Romania, 239 Dorobanti Ave., 2nd floor, office 4, 1st district, registered with the Trade Registry near Bucharest Court under number J2017007126404, fiscal identification code 37586457 (hereinafter referred to as the "Company"),

CONSIDERING

- the proposals on the OGSM agenda to be voted by shareholders, namely:

Approval of the Option Grant Plan for Sphera Directors for 2025 ("SOP") and ratification of the Company's Board of Directors decision no. 2 dated 25.03.2026, regarding the granting of variable share-based remuneration to the Company's Eligible Directors, for their activity performed in 2025. (8th item/OGSM)

and

Empower the Board of Directors and individually its members in order to take all the necessary measures for the implementation of point 8 above, within the legal and statutory limits, identifying the allocation criteria, determining the number of shares to be effectively distributed, the period for exercising the rights, identifying the beneficiaries, appointing the intermediary, drawing up and publication of information documents in accordance with the law, as well as for the development and implementation of future "stock option plan" programs. (9th item/OGSM)

- the Remuneration Policy within Sphera Franchise Group SA by which the executive management have been entitled to receive an additional remuneration based on shares, according to a Stock options plan, to the extent of meeting the financial and non-financial performance indicators;
- the Provisions of the mandate agreements for the executive director position of the Company, according to which the members of the executive team may receive shares as part of the performance bonuses;
- the Company's intention to reward the Company's executive directors for their activity of 2025, given their contribution to the development of the activity and, in general, to the increase of the Company's profitability, considering they have supported and ensured effective change management within the organization, their performance in terms of meeting the individual objectives, as well as the significant contribution to the Company's long-term success, taking into account market conditions and uncertainties;
- Constant concern to identify solutions in order to retain and motivate experienced staff with potential and, on the other hand, to met the interests of the shareholders and, implicitly, of the Company

Given the above considerations, the Board of Directors

HEREBY ADVISE:

The approval of the Option Grant Plan for Sphera Directors for 2025 ("SOP") and ratification of the Company's Board of Directors decision no. 2 dated 25.03.2026, regarding the granting of variable share-based remuneration to the Company's Eligible Directors, for their activity performed in 2025. (8th item/OGSM)

and

The empowerment the Board of Directors and individually its members in order to take all the necessary measures for the implementation of point 8 above, within the legal and statutory limits, identifying the allocation criteria, determining the number of shares to be effectively distributed, the period for exercising the rights, identifying the beneficiaries, appointing the intermediary, drawing up and publication of information documents in accordance with the law, as well as for the development and implementation of future "stock option plan" programs. (9th item/OGSM)

Lucian HOANĂ
Președintele Consiliului de Administrație
L.S.